Oceanic Fisheries Management Project II - Project Design Consultation
SPC Headquarters
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Paper Number OFMP 6
Title PROJECT MANAGEMENT
Introduction

1. This paper outlines the project management design of the Pacific's fisheries project to the Global Environment Facility (GEF) entitled "Implementation of Global and Regional Oceanic Fisheries Conventions and Related Instruments in the Pacific Small Island Developing States (SIDS)" (OFMP II).

Implementing Agencies

2. Much of the project management for OFMP II is not dissimilar to the arrangements used in OFMP I. The most significant change however is the oversight of two Implementing Agencies (IA) rather than one as in OFMP I (UNDP) and the need to design the project in terms of responsibility between UNDP and FAO to avoid duplicate management systems.

Executing Agencies & Partners

3. The Forum Fisheries Agency (FFA) remains the principal Executing Agency and will execute the project in collaboration with 5 partners most notably the Fisheries Programme of the Secretariat for the Pacific Community (SPC) along with the Pacific Islands Tuna Industry Association (PITIA), WWF Pacific Programme, Parties to the Nauru Agreement (PNA) and Te Vaka Moana. IUCN will not take part in OFMPII.

4. As the Executing Agency, FFA will need to coordinate the delivery of the Project with partners and provide the overall administrative support at the regional level. In order to fulfill these responsibilities, the Executing Agency will establish a Project Management Unit (PMU).
Project Management Unit

5. The FFA will again establish a small PMU to be housed in Honiara to undertake all the day-to-day project management lead by a Chief Technical Advisor/Project Coordinator and assisted by a Finance and Administration Assistant.

6. The coordination and execution of the activities described under Component 4 will be the responsibility of the PMU including engagement with the partners and stakeholders in awareness raising activities including a Knowledge Management Strategy, regional and national project coordination meetings, project reviews and evaluations (Baseline study, Mid Term and Terminal Evaluations and annual reviews) and periodic reporting to IAs.

National Level Project Management

7. Although not considered effective in OFMP I, the establishment of National Consultative Committees (NCCs) is a GEF requirement and consideration needs to be given to ways in which to ensure that this mechanism becomes an effective tool for national oversight of all aspects of the project, national, sub-regional and regional.

8. National Focal Points will again need to be nominated for each country.

Regional Steering Committee

9. At regional level project management, a steering committee will be need to be established to bring together national focal points, IAs, EA and partners and observers as agreed annually. The Regional Steering Committee (RSC) will be expected to coordinate and monitor the progress in project execution, provide strategic and policy guidance, review and approve work plans and budgets and endorse all formal monitoring and evaluation reports and findings.

10. The RSC in OFMP I was considered to lack precision in mandate and management and efforts to avoid this need to be devised in the inception stage of the project.
Relationships with Other Programmes and Projects

11. Coordination and integration of the Project with other relevant activities in the marine environmental area will include the GEF FAO Areas Beyond National jurisdiction (ABNJ) project for sustainable management of tuna fisheries and biodiversity conservation a global project that will undertake activities in the Pacific region.

12. Outside of the region the Project is designed to provide the opportunity to share and exchange experiences with a global audience through GEF’s IW LEARN programme and the Biennial International Waters Conferences.